

TRAVIS COUNTY ESD #3 BOARD MEETING

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February 27, 2023

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NOTICE IS HEREBY GIVEN that the Board of Emergency Services Commissioners of Travis County Emergency Services District No. 3 (TCESD3) will hold a regular and publicized meeting at 7:00 p.m. on Monday, February 27, 2023 in the Community Room of TCESD3 Station 302 located at 4111 Barton Creek Blvd., Austin, Travis County, Texas. The subject of and matters to be considered at said meeting include, among other business, the following:

1. Call to order.
2. Proof of quorum.
3. General visitor communications: Receive comments from visitors.
4. Discussion, deliberation and action on employment, evaluation, duties, discipline of a public officer or employee; the District reserves the right to go into Closed Meeting on this item under Section 551.074 of the Texas Government Code.
5. Action on Statements of appointed Commissioners and administration of Oath of Office for Commissioners.
6. Reconfirm or Reappoint Commissioners Officers positions.
7. Review and approve the minutes of the January 23,2023 regular meeting for the District.
8. Review and approval of the Treasurers' monthly report for January 2023.
9. Approve payments over \$2,000 from January 19th to February 24, 2023
10. Discuss and Approve Purchase of New Engine.
11. Review Sales Tax Statistics
12. Review of Chief's Monthly Status Reports
 1. Significant incident runs;
 2. Statistics;
 3. Special Project Updates
13. Other Business:
 1. Report on any ESDCC activities. Announcement of the next ESDCC meeting dates.
 2. Commissioner Announcements (no action will be taken on any such announcements).
14. Announcement of future meeting dates of the Board of ESD 03 Commissioners.
15. Adjourn.

By: _____ Herb Holloway, Business Manager

NOTE: The Board of Emergency Services Commissioners reserves the right to adjourn into Closed Meeting at any time during the course of this meeting to discuss any of the agenda items listed above as authorized by Texas Government Code, Section 551.071 (Consultation with Attorney), 551.072 (Deliberations about Real Property), 551.073 (Deliberations about Gifts and Donations), 551.074 (Personnel Matters), and 551.076 (Deliberations about Security Devices) or other applicable law. Travis County Emergency Services District Number 3 is committed to compliance with the Americans with Disabilities Act. Reasonable modification and equal access to communications will be provided upon request. Please call the District Administrative Office at 288-5534 for information. Hearing impaired or speech disabled persons equipped with telecommunication devices for the deaf may call the statewide Relay Program at 1-800-735-2988 or by dialing '711'. Visitor Communications are regular agenda items at monthly meetings of the Board of Emergency Services Commissioners of Travis County Emergency Services District Number 3. Visitors who wish to speak under Visitor's Communications must sign up before the meeting is called to order. Each person, organization or group wishing to address the Board will be allowed a maximum of three (3) minutes to speak on items on the agenda or other business of the District. Speakers may register in person at the posted location of the meeting, starting 30 minutes prior to the start of the meeting and using the form provided. The speaker will give his/her name, address, organizational affiliation, if any, and indicate the subject he/she intends to address. The Board welcomes citizen comment on any issue, but the Open Meetings Act prohibits any board action on issues not posted on the agenda. The District reserves the right to terminate any presentation by a speaker if it is disruptive of the good conduct of the meeting, or is in violation of law.

The undersigned affirms and states that he posted or caused to be posted a true and correct copy of the foregoing notice at a place convenient to the public at the Travis County ESD3 Administrative Office, 4111 Barton Creek Boulevard, Travis County, Texas, a location within said Travis County Emergency Services District Number 3 at _____ .M. on February 24, 2023.

By: _____ Herb Holloway, Business Manager

Minutes of Travis County Emergency Services District #3

January 23, 2022

Attached to and incorporated into these minutes is a copy of the official agenda for the January 23, 2023 meeting.

Under Agenda Items 1 & 2: Commissioner President Edd New called the Travis County Emergency Services District #3 (TCESD# 3, the District) Board of Commissioners' regular meeting to order at 7:01 p.m. A quorum was established with Commissioners Carroll Knight, David Detwiler, John Villanacci and Matt Escobedo in attendance. Fire department personnel present at the meeting included: Chief Wittig, Business Manager Holloway, Battalion Chief Patton, Firefighter Bergman and Probation Firefighter Cole Meadows.

Under Agenda Item 3: Cole Meadows introduced himself to the Commissioners.

Under Agenda Item 4: The Minutes of the December 19, 2022 REGULAR meeting were reviewed. Commissioner Villanacci moved to approve. Commissioner Escobedo seconded the motion, which carried unanimously.

Under Agenda Item 5: The Treasurers Report ending December 2022 was reviewed. Commissioner Escobedo moved to approve the report. Commissioner Detwiler seconded the motion, which carried unanimously.

Under Agenda Item 6: Checks over \$2,000 from December 17, 2022 to January 19, 2023 were reviewed. Commissioner Villanacci moved to approve. Commissioner Knight seconded the motion, which carried unanimously.

Under Agenda Item 7: Discussion ensued regarding Order No. 01-23-2023-01 concerning Austin City Council Ordinance No. 20221103-092 regarding the annexation of territory along FM 1826. Commissioner Villanacci moved to approve the annexation. Commissioner Detwiler seconded the motion, which carried unanimously.

Under Agenda Item 8: Discussion ensued on the easement request from West Travis County Public Utility Agency (WTCPUA) located at Station 301, 9211 Circle Drive, Austin, TX 78736. Commissioner Knight moved to approve the easement modifications. Commissioner Detwiler seconded the motion, which carried unanimously.

Under Agenda Item 9: Sales Tax Statistics were reviewed.

Under Agenda Item 10: Chief Wittig presented the Monthly Status Report.

Under Agenda Item 11: It was announced that the ESDCC would hold its next meeting in March 2023.

Under Agenda Item 12: It was announced that the next REGULAR Board meetings of TCESD#3 would be held on February 27th, March 27th and April 24, 2023 at Station 302.

Under Agenda Item 13: Meeting was adjourned at 8:25 p.m.

NOTICE IS HEREBY GIVEN that the Board of Emergency Services Commissioners of Travis County Emergency Services District No. 3 (TCESD3) will hold a regular and publicized meeting at 7:00 p.m. on Monday, January 23, 2023 in the Community Room of TCESD3 Station 302 located at 4111 Barton Creek Blvd., Austin, Travis County, Texas. The subject of and matters to be considered at said meeting include, among other business, the following:

1. Call to order.
2. Proof of quorum.
3. General visitor communications: Receive comments from visitors.
4. Review and approve the minutes of the December 19, 2022 regular meeting for the District.
5. Review and approval of the Treasurers' monthly report for December 2022.
6. Approve payments over \$2,000 from December 17, 2022 to January 19, 2023
7. Approve Order No. 01-23-2023-01 concerning Austin City Council Ordinance No. 20221103-092 regarding the annexation of territory along FM 1826.
8. Approve easement request from West Travis County Public Utility Agency (WTCPUA) located at Station 301, 9211 Circle Drive, Austin, TX 78736.
9. Review Sales Tax Statistics
10. Review of Chief's Monthly Status Reports
 1. Significant incident runs;
 2. Statistics;
 3. Special Project Updates
11. Other Business:
 1. Report on any ESDCC activities. Announcement of the next ESDCC meeting dates.
 2. Commissioner Announcements (no action will be taken on any such announcements).
12. Announcement of future meeting dates of the Board of ESD 03 Commissioners.
13. Adjourn.

By: _____ Herb Holloway, Business Manager

NOTE: The Board of Emergency Services Commissioners reserves the right to adjourn into Closed Meeting at any time during the course of this meeting to discuss any of the agenda items listed above as authorized by Texas Government Code, Section 551.071 (Consultation with Attorney), 551.072 (Deliberations about Real Property), 551.073 (Deliberations about Gifts and Donations), 551.074 (Personnel Matters), and 551.076 (Deliberations about Security Devices) or other applicable law. Travis County Emergency Services District Number 3 is committed to compliance with the Americans with Disabilities Act. Reasonable modification and equal access to communications will be provided upon request. Please call the District Administrative Office at 288-5534 for information. Hearing impaired or speech disabled persons equipped with telecommunication devices for the deaf may call the statewide Relay Program at 1-800-735-2988 or by dialing '711'. Visitor Communications are regular agenda items at monthly meetings of the Board of Emergency Services Commissioners of Travis County Emergency Services District Number 3. Visitors who wish to speak under Visitor's Communications must sign up before the meeting is called to order. Each person, organization or group wishing to address the Board will be allowed a maximum of three (3) minutes to speak on items on the agenda or other business of the District. Speakers may register in person at the posted location of the meeting, starting 30 minutes prior to the start of the meeting and using the form provided. The speaker will give his/her name, address, organizational affiliation, if any, and indicate the subject he/she intends to address. The Board welcomes citizen comment on any issue, but the Open Meetings Act prohibits any board action on issues not posted on the agenda. The District reserves the right to terminate any presentation by a speaker if it is disruptive of the good conduct of the meeting, or is in violation of law.

The undersigned affirms and states that he posted or caused to be posted a true and correct copy of the foregoing notice at a place convenient to the public at the Travis County ESD3 Administrative Office, 4111 Barton Creek Boulevard, Travis County, Texas, a location within said Travis County Emergency Services District Number 3 at _____ .M. on January 20, 2023.

By: _____ Herb Holloway, Business Manager

NOTES TO THE FINANCIAL STATEMENTS

- 1) Balance Sheet - The net cash balances have increased by \$2,265,418 compared to the same time last year. All other items on the balance sheet are accrual items and they have been updated for the Audit ending 9-30-2022. The Audit will be presented to the Board on March 27th.
- 2) Certificates of Deposit – At the end of April, there will be three CD’s maturing. The repurchase of new CD’s will probably bring interest rates of over 4.5%. At that point in time the average interest rate will be 4%, yielding \$88,000 of interest income yearly.
- 3) Revenue & Expense – January 2023 only. Compares relatively to January 2022 except for, Interest Income is \$35,281 more and Property Taxes are \$388,308 lower than last January. Reimbursements of \$38,168 is from TIFMAS. Administration cost are up by \$53,158 due to two expenditures. One is \$41,000 for LED lighting at station 301 and \$12,725 for two new replacement copiers for each station.
- 4) Year-to-date Revenue and Expenses are relatively the same as last year except for interest income which is \$96,675 greater along with Sale Tax of \$183,303. Property Tax collections are \$491,513 less than last year as to be expected, due to a lower tax rate of .0450. Net revenue is \$62,803 higher than last year.
- 5) Actual vs Budget for the four months of October to January are within range for the expenses. Total Revenue is \$756,080 over budget due to Interest, Sale Tax and a large reimbursement from TIFMAS. We are \$905,956 over budget in Net Revenue, half of that is from TIFMAS reimbursements.
- 6) Several of the checks over \$2,000 will be briefly discussed at Board meeting.

Travis County ESD#3
Balance Sheet Prev Year Comparison

As of January 31, 2023

	Jan 31, 23	Jan 31, 22	\$ Change
ASSETS			
Current Assets			
Checking/Savings			
110 - WF ADVISORS - Cash Sweep	356,452.35	91,164.85	265,287.50
100 WF Money Market 8960	4,794,897.21	5,151,837.94	-356,940.73
102 WF Checking Plus 8760	52,798.03	234,480.39	-181,682.36
103 WF RESERVE Savings 7928	797,088.89	794,076.60	3,012.29
104 WF General CDs	980,000.00	1,469,833.64	-489,833.64
105 WF RESERVE CDs	980,000.00	735,000.00	245,000.00
107 WF 2005 & 2013 Bond Debt	25,421.77	344,855.25	-319,433.48
108 TexPool Investment 001	6,002,327.02	2,914,046.18	3,088,280.84
109 TexPool RESERVE 002	613,166.70	601,438.87	11,727.83
115 Petty Cash	145.00	145.00	0.00
Total Checking/Savings	14,602,296.97	12,336,878.72	2,265,418.25
Accounts Receivable			
125 Accounts Receivable	56,066.80	54,590.75	1,476.05
Total Accounts Receivable	56,066.80	54,590.75	1,476.05
Other Current Assets			
Due from Gen. Fund to Debt Serv	9,592.00	9,592.00	0.00
123 - Sales Tax Receivable	1,030,234.28	867,637.20	162,597.08
1021 Texas Compt. Reserve Acct	10,059.99	9,511.26	548.73
120 A/R Property Taxes 1yr +	60,609.70	72,865.40	-12,255.70
121 Allowance for Doubtful A/Cs	-10,051.00	-10,051.00	0.00
131 - Prepaid Expenses	287,950.50	0.00	287,950.50
Total Other Current Assets	1,388,395.47	949,554.86	438,840.61
Total Current Assets	16,046,759.24	13,341,024.33	2,705,734.91
Fixed Assets			
Land and Land Improvements	1,350,661.00	1,350,661.00	0.00
Fire Trucks and Vehicles	3,537,736.70	3,537,736.70	0.00
Office and Other Equipment	566,471.42	525,458.79	41,012.63
Buildings	7,063,270.73	7,004,120.73	59,150.00
Accumulated Depreciation	-4,768,211.15	-4,404,703.59	-363,507.56
Total Fixed Assets	7,749,928.70	8,013,273.63	-263,344.93
TOTAL ASSETS	23,796,687.94	21,354,297.96	2,442,389.98

Travis County ESD#3
Balance Sheet Prev Year Comparison
As of January 31, 2023

	Jan 31, 23	Jan 31, 22	\$ Change
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Other Current Liabilities			
Accounts Payable - Audit	21,196.81	0.00	21,196.81
Due to Debt Serv. from Gen. Fun	9,592.00	9,592.00	0.00
200 Deferred Revenue - Prop Tax	62,814.03	62,814.03	0.00
260 Accrued salaries payable	185,526.60	155,495.00	30,031.60
Total Other Current Liabilities	279,129.44	227,901.03	51,228.41
Total Current Liabilities	279,129.44	227,901.03	51,228.41
Long Term Liabilities			
Accrued Vacation Payable	367,924.00	355,673.00	12,251.00
2013 Limited Bonds	500,000.00	820,000.00	-320,000.00
Total Long Term Liabilities	867,924.00	1,175,673.00	-307,749.00
Total Liabilities	1,147,053.44	1,403,574.03	-256,520.59
Equity			
Investment in Fixed Assets	7,644,316.61	7,224,153.98	420,162.63
Fund Balance - Unassigned	10,102,871.48	9,994,812.70	108,058.78
Fund Balance - Assigned	2,940,378.40	832,493.04	2,107,885.36
Net Revenue	1,962,068.01	1,899,264.21	62,803.80
Total Equity	22,649,634.50	19,950,723.93	2,698,910.57
TOTAL LIABILITIES & EQUITY	23,796,687.94	21,354,297.96	2,442,389.98

TCESD # 3 Certificate of Deposit Details

RESERVE SAVINGS CD's

#		Bought	Mature
LDS5	\$245,000.00	7/29/22	8/29/23
YTL3	\$245,000.00	7/26/22	7/26/23
KPZ1	\$245,000.00	1/18/23	1/18/24
UAJ7	\$245,000.00	1/18/23	1/18/24

GENERAL SAVINGS CD's

#		Bought	Mature
JSR6	\$245,000.00	4/28/22	4/28/23
RLR7	\$245,000.00	2/27/23	2/27/24
M5R0	\$245,000.00	4/27/22	4/27/23
GPU1	\$245,000.00	4/21/22	4/21/23
KQX8	\$245,000.00	7/27/22	7/27/23

\$980,000.00

Yearly Return

LDS5	JP Morgan Chase
YTL3	Pacific Western Bank
KPZ1	Citizens Bank
UAJ7	Charles Schwab Bank

\$1,225,000.00

Yearly Return

JSR6	Apple Bank
RLR7	Parkway Bank
M5R0	Goldman Sachs
GPU1	Ally Bank
KQX8	Barclays Bank

\$29,644

\$37,607

Total Debt Repayment Schedule															
Date	Firetrucks and Tower			Series 2003			Series 2005			Series 2013			TOTAL		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
3/1/2013															
3/2/2013	75,858	15,124	90,983												
7/17/2013	24,672	15,244	39,917												
9/1/2013	165,000	3,011	168,011	65,000	4,100	69,100	50,000	38,975	88,975	280,000	46,086	326,086			\$ 474,058
3/1/2014					2,800	2,800		38,475	38,475						
7/17/2014	25,477	14,440	39,917							25,477	14,440	39,917			
3/2/2014	79,385	11,597	90,983							79,385	11,597	90,983			
9/1/2014				70,000	2,800	72,800	195,000	38,475	233,475						
3/1/2015					1,400	1,400		36,525	36,525						
3/2/2015	83,077	7,905	90,983							83,077	7,905	90,983			
7/17/2015	26,307	13,610	39,917							26,307	13,610	39,917			
9/1/2015				70,000	1,400	71,400	200,000	36,525	236,525						
3/1/2016								34,525	34,525						
3/2/2016	86,940	4,042	90,983							86,940	4,042	90,983			
6/1/2016	391,799	11,353	403,152							391,799	11,353	403,152			
9/1/2016				280,000	34,525	314,525				280,000	34,525	314,525			
3/1/2017					31,725	31,725									
9/1/2017				280,000	31,725	311,725				280,000	31,725	311,725			
3/1/2018					28,925	28,925									
9/1/2018				290,000	28,925	318,925				290,000	28,925	318,925			
3/1/2019					26,025	26,025									
9/1/2019				300,000	26,025	326,025				300,000	26,025	326,025			
3/1/2020					21,525	21,525									
9/1/2020				305,000	21,525	326,525				305,000	21,525	326,525			
3/1/2021					16,950	16,950									
9/1/2021				310,000	16,950	326,950				310,000	16,950	326,950			
3/1/2022					12,300	12,300									
9/1/2022				320,000	12,300	332,300				320,000	12,300	332,300			
3/1/2023					7,500	7,500									
9/1/2023				335,000	7,500	342,500				335,000	7,500	342,500			
3/1/2024					2,475	2,475									
9/1/2024				85,000	2,475	87,475				85,000	2,475	87,475			
3/1/2025					1,200	1,200									
9/1/2025				80,000	1,200	81,200				80,000	1,200	81,200			
TOTAL	793,515	93,315	886,835	\$ 165,000	\$ 6,023	\$ 171,023	\$ 205,000	\$ 16,500	\$ 221,600	\$ 3,030,000	\$ 565,235	\$ 3,595,235	\$ 4,193,515	\$ 681,173	\$ 4,874,693

Travis County ESD#3
Revenue & Expense Prev Year Comparison
January 2023

	Jan 23	Jan 22	\$ Change
Revenue and Expense			
Revenue			
407 INTEREST	36,253.20	972.03	35,281.17
410 PROPERTY TAX	820,047.54	1,208,355.65	-388,308.11
415 SALES TAX ALLOCATION	513,264.70	485,268.61	27,996.09
435 FACILITY RENTAL	500.00	100.00	400.00
470 FIRE ACADEMY FEES	21,250.00	5,016.00	16,234.00
471 EMT SCHOOL FEES	0.00	-2,457.90	2,457.90
480 DONATIONS	0.00	4,500.00	-4,500.00
493 REIMBURSEMENTS	38,168.63	0.00	38,168.63
Total Revenue	1,429,484.07	1,701,754.39	-272,270.32
Expense			
500 COST OF REVENUE ACQUISITION	11,265.29	10,705.37	559.92
600 EMERGENCY RESPONSE	38,798.17	26,590.63	12,207.54
630 CONTINUED EDUCATION	13,407.83	8,384.00	5,023.83
640 HUMAN RESOURCES	387,379.92	389,702.22	-2,322.30
650 ADMINISTRATION	73,081.44	19,922.78	53,158.66
Total Expense	523,932.65	455,305.00	68,627.65
Net Revenue	905,551.42	1,246,449.39	-340,897.97

Travis County ESD#3
Revenue & Expense Prev Year Comparison
October 2022 through January 2023

	Oct '22 - Jan 23	Oct '21 - Jan 22	\$ Change
Revenue and Expense			
Revenue			
407 INTEREST	100,065.76	3,389.88	96,675.88
410 PROPERTY TAX	1,500,098.77	1,991,612.76	-491,513.99
415 SALES TAX ALLOCATION	2,067,066.33	1,883,763.02	183,303.31
435 FACILITY RENTAL	1,100.00	600.00	500.00
470 FIRE ACADEMY FEES	46,750.00	33,944.85	12,805.15
471 EMT SCHOOL FEES	799.25	16,763.85	-15,964.60
480 DONATIONS	3,000.00	4,500.00	-1,500.00
490 WORKERS' COMP RECEIPTS	0.00	863.14	-863.14
493 REIMBURSEMENTS	463,026.71	210,072.81	252,953.90
Total Revenue	4,181,906.82	4,145,510.31	36,396.51
Expense			
500 COST OF REVENUE ACQUISITION	47,718.17	58,672.04	-10,953.87
600 EMERGENCY RESPONSE	171,667.32	114,389.94	57,277.38
630 CONTINUED EDUCATION	31,999.33	35,330.60	-3,331.27
640 HUMAN RESOURCES	1,758,572.41	1,901,727.12	-143,154.71
650 ADMINISTRATION	145,054.71	136,126.40	8,928.31
670 PREVENTION/PUBLIC EDUCATION	6,407.12	0.00	6,407.12
685 MACKEY FIELD	58,419.75	0.00	58,419.75
Total Expense	2,219,838.81	2,246,246.10	-26,407.29
Net Revenue	1,962,068.01	1,899,264.21	62,803.80

Rev-Exp Budget for the YEAR vs. Actual

October 2022 through January 2023

	Oct '22 - Jan 23	Budget	\$ Over Budget
Revenue and Expense			
Revenue			
407 INTEREST	100,066	5,000	95,066
410 PROPERTY TAX	1,500,099	1,686,928	-186,829
415 SALES TAX ALLOCATION	2,067,066	1,695,632	371,434
435 FACILITY RENTAL	1,100	1,600	-500
470 FIRE ACADEMY FEES	46,750	27,000	19,750
471 EMT SCHOOL FEES	799	9,667	-8,868
480 DONATIONS	3,000	0	3,000
493 REIMBURSEMENTS	463,027	0	463,027
Total Revenue	4,181,907	3,425,827	756,080
Expense			
500 COST OF REVENUE ACQUISITION	47,718	44,440	3,278
600 EMERGENCY RESPONSE	171,667	221,205	-49,538
630 CONTINUED EDUCATION	31,999	92,050	-60,051
640 HUMAN RESOURCES	1,758,572	1,840,011	-81,439
650 ADMINISTRATION	145,055	171,475	-26,420
670 PREVENTION/PUBLIC EDUCATION	6,407	533	5,874
685 MACKEY FIELD	58,420	0	58,420
Total Expense	2,219,838	2,369,714	-149,876
Net Revenue	1,962,069	1,056,113	905,956

Travis County ESD#3
Profit & Loss
 October 2022 through January 2023

Oct '22 - Jan 23

Revenue and Expense

Revenue

407 INTEREST	100,065.76
410 PROPERTY TAX	
4101 Prop Tax Current	1,500,050.64
4102 Prop Tax Prior	48.13
Total 410 PROPERTY TAX	1,500,098.77
415 SALES TAX ALLOCATION	2,067,066.33
435 FACILITY RENTAL	
4351 BC Room Rental	1,150.00
435 FACILITY RENTAL - Other	-50.00
Total 435 FACILITY RENTAL	1,100.00
470 FIRE ACADEMY FEES	46,750.00
471 EMT SCHOOL FEES	
4737 - EMT Academy 26	951.90
4736 - EMT Academy 25	-152.65
Total 471 EMT SCHOOL FEES	799.25
480 DONATIONS	
General Donations	3,000.00
Total 480 DONATIONS	3,000.00
493 REIMBURSEMENTS	
4934 TIFMAS	463,026.71
Total 493 REIMBURSEMENTS	463,026.71
Total Revenue	4,181,906.82

Expense

500 COST OF REVENUE ACQUISITION	
501 Prop Tax Coll & Val fees	2,376.84
502 Sales Tax Collection Costs	45,341.33
Total 500 COST OF REVENUE ACQUISITION	47,718.17
600 EMERGENCY RESPONSE	
602 Pagers	60.00
603 Dispatch & Communications	39,937.15
604 Fuel	11,250.40
605 SCBA Maintenance	8,246.64
606 Vehicle Maint & Repairs	75,617.10
608 Vehicle Supplies	7,143.05
609 Uniforms & Protective Gear	20,749.23
611 Supplies - EMS	2,242.75
613 Auto Insurance	6,421.00
Total 600 EMERGENCY RESPONSE	171,667.32

Travis County ESD#3
Profit & Loss
 October 2022 through January 2023

Oct '22 - Jan 23

630 CONTINUED EDUCATION	
631 Training - EMS	335.12
632 Training - Fire & Rescue	13,644.34
633 Seminars & Conferences	9,990.21
634 Fire Academy	3,527.29
635 EMT Certification School	
635 / 11 EMT-B Cert	2,563.97
635 EMT Certification School - Other	1,938.40
Total 635 EMT Certification School	4,502.37
Total 630 CONTINUED EDUCATION	31,999.33
640 HUMAN RESOURCES	
641 Benefits & Payroll Tax	430,089.90
642 Payroll	1,325,748.58
644 Certifications	2,733.93
Total 640 HUMAN RESOURCES	1,758,572.41
650 ADMINISTRATION	
651 Building Maint.	78,246.04
652 Office Supplies	13,832.30
653 Station Supplies	3,403.77
654 Bank Fees	0.00
655 Dues & Subscriptions	1,627.57
656 Information Technology	12,483.08
657 Postage & Handling	39.03
658 Property & Liability Insura	10,592.00
659 Professional Services	2,037.50
660 Public Notices/Articles	528.00
661 Telephone	151.86
662 Utilities	22,113.56
Total 650 ADMINISTRATION	145,054.71
670 PREVENTION/PUBLIC EDUCATION	
672 Public Education	6,407.12
Total 670 PREVENTION/PUBLIC EDUCATION	6,407.12
685 MACKEY FIELD	
6851 Mackey Facility Building	58,419.75
Total 685 MACKEY FIELD	58,419.75
Total Expense	2,219,838.81
Net Revenue	1,962,068.01

**TRAVIS COUNTY ESD #3
PROPERTY TAX REVENUE COLLECTION COMPARISON**

	FISCAL YEAR ENDING				Compared to prior year	
	2022		2023		Month \$	
	For all prior to 2021 taxes	For Prior 2022	For all prior to 2021 taxes	For Current 2022-2023		
OCT	\$3,998	\$15,762	\$4,249	\$0	-\$15,762	-100%
NOV	\$1,635	\$122,116	\$758	\$36,967	-\$85,149	-70%
DEC	\$537	\$1,097,516	\$493	\$783,307	-\$314,209	-29%
JAN	-\$622	\$992,189	\$3,216	\$916,427	-\$75,762	-8%
FEB	-\$1,648	\$201,540			-\$201,540	-100%
MAR	\$2,516	\$105,621			-\$105,621	-100%
APR	-\$456	\$12,614			-\$12,614	-100%
MAY	-\$119	\$14,607			-\$14,607	-100%
JUN	\$649	\$3,495			-\$3,495	-100%
JUL	\$230	\$13,333			-\$13,333	-100%
AUG	\$401	\$3,542			-\$3,542	-100%
SEPT	-\$28,979	\$1,175			-\$1,175	-100%
YEAR	-\$21,858	\$2,583,510	\$8,716	\$1,736,701	\$ (846,809)	
	\$	2,561,652	\$	1,745,417		
				2022-23 Tax Levy	\$2,227,447	

NET CERTIFIED TAXABLE PROPERTY VALUE UPDATES FROM TCAD

Rec'd	FISCAL YEAR ENDING				Inc/(Dec) from	
	2021		2022		Prior Year \$	Prior Year %
	2,020	2021	2021	2022		
OCT	\$3,632,038,704	\$4,035,391,528	\$4,021,203,201	\$4,949,880,774	\$928,677,573	26%
NOV	\$3,632,038,704	\$4,035,391,528	\$4,019,412,721	\$4,939,469,343	\$920,056,622	25%
DEC	\$3,632,038,704	\$4,032,385,975	\$4,019,412,721	\$4,939,469,343	\$920,056,622	25%
JAN	\$3,630,163,925	\$4,029,641,970	\$4,019,412,721	\$4,939,469,343	\$920,056,622	25%
FEB	\$3,626,185,253	\$4,021,663,018			\$0	0%
MAR	\$3,627,759,487	\$4,027,515,402			\$0	0%
APR	\$3,625,959,487	\$4,026,173,985			\$0	0%
MAY	\$3,623,799,487	\$4,022,821,708			\$0	0%
JUN	\$3,623,797,764	\$4,022,828,637			\$0	0%
JUL	\$3,623,797,764	\$4,022,023,884			\$0	0%
AUG	\$3,623,797,747	\$4,021,749,068			\$0	0%
SEPT	\$4,021,431,313	\$4,974,785,781			\$0	0%

2018-2019 Tax Levy on 6,028 Parcels is \$3,281,236,467 at a tax rate of .0975

2019-2020 Tax Levy on 6,025 Parcels is \$3,504,957,784 at a tax rate of .0800

2020-2021 Tax Levy on 6,069 Parcels is \$3,677,674,279 at a tax rate of .0790

2021-2022 Tax Levy on 6,056 Parcels is \$4,022,828,637 at a tax rate of .0650

\$2,614,838

2022-2023 Tax Levy on 6,056 Parcels on \$4,974,785,781 would compute to a NO NEW tax rate of .0538

ADOPTED RATE FOR 2022-2023 is .0450

\$2,227,447

Checks over \$2,000 for the period of January 19th to February 24, 2023

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
1/23/2023	18000	Home Depot	Fire and Rescue Training Materials	\$8,884.04
1/24/2023	draft	Paychex	Employee 457 Contribution	\$15,265.81
1/24/2023	draft	Paychex	Employer 401 Matching	\$18,336.34
1/24/2023	draft	Paychex	Net Payroll	\$96,730.16
1/24/2023	draft	Paychex	Employment Taxes	\$36,964.41
1/27/2023	draft	COSTCO	Numerous Charges	\$6,831.06
2/7/2023	draft	Paychex	Employee 457 Contribution	\$16,385.41
2/7/2023	draft	Paychex	Employer 401 Matching	\$19,389.20
2/7/2023	draft	Paychex	Net Payroll	\$101,398.42
2/7/2023	draft	Paychex	Employment Taxes	\$39,330.55
2/7/2023	draft	Wells Fargo Money Market	Transfer to Checking	\$450,000.00
2/22/2023	draft	Paychex	Employee 457 Contribution	\$15,630.65
2/22/2023	draft	Paychex	Employer 401 Matching	\$18,261.20
2/22/2023	draft	Paychex	Net Payroll	\$95,390.93
2/22/2023	draft	Paychex	Employment Taxes	\$36,170.07
2/23/2023	18004	Texas Association of Counties	Health Insurance	\$43,459.88
2/23/2023	18005	Siddons-Martin	Extrication Tools - Electric	\$37,211.44
2/23/2023	18007	Alliance Laundry Systems	Bunker Gear Dryer	\$10,575.00
2/23/2023	18014	BK Kustomz	Lazy Suzan for Engine 301	\$7,133.00
2/23/2023	18015	Braskey Products	Fire Academy, Saw Course, Training	\$30,450.00
2/23/2023	18021	Dell Marketing	Four (4) Latitude Tough Laptops	\$12,782.76
2/23/2023	18024	Fast and Friendly Promotions	Fire and EMT Academy clothing	\$5,280.30
2/23/2023	18032	Municipal Emergency Services	SCBA Testing	\$10,866.53
2/23/2023	18034	Overhead Door	New Motor and Repair to 301 Bay Door	\$5,088.77
2/23/2023	18041	The Hartford	Accident Insurnace	\$4,016.27
2/23/2023	18043	Witmer Public Safety	Fire Academy Boots and Gloves	\$5,043.07



**FAMILY OWNED
SINCE 1890**

**Prepayment Discount Options
For The
Oak Hill Fire Department
Oak Hill, TX
1/24/2023**

Current Bid Price **\$1,187,319.29**

Option 1 25%	For a prepayment in the amount of \$296,829.82 the discount would be \$12,553.43 for a total selling price of	\$1,174,765.86
Option 2 50%	For a prepayment in the amount of \$593,659.65 the discount would be \$25,106.86 for a total selling price of	\$1,162,212.43
Option 3 75%	For a prepayment in the amount of \$890,489.47 the discount would be \$37,660.28 for a total selling price of	\$1,149,659.01
Option 4	For a prepayment in the amount of \$630,000.00 the discount would be \$35,831.25 for a total selling price of	\$922,567.75
Option 5 100%	For a full prepayment, we offer a discount of \$50,213.71 for a final selling price of	\$1,137,105.58

NOTE: For any option above, the prepayment would be due within 30 days of contract signing in order to receive the discounts listed. Any remaining balance would be due at the time of delivery.

Sutphen Corporation
PO Box 158 • Amlin, OH 43002-0158
6450 Eiterman Road • Dublin, OH 43016-8711
Tel 614 889-1005 • Toll Free 800 848-5860 • Fax 614 889-0874
www.sutphen.com • Sutphen@sutphencorp.com

Oak Hill Fire Department
Travis County Emergency Services District #3

Station 301
Circle Drive
9211 Circle Drive
Austin, Texas 78736
512-288-5576
Fax 512-288-5903



Station 302
Barton Creek
4111 Barton Creek
Austin, Texas 78735
Admin 512-288-5534
Fax 512-288-5844

February 2023 Sales Tax Summary

The February allocation reflects sales made during the month of December.

Our February sales tax allocation was \$471,711. This was up 9.8% (\$41,936) compared to February 2022 and up 9.6% (+\$219,468) for the fiscal year to date.

Our top 10 large companies accounted for 55.6% (+\$125,842), our top 30 large companies accounted for 68.8% (+\$111,438), and our top 100 large companies accounted for 84.8% (+\$177,443) of our total fiscal year collections.

The lodging/food services and retail trade industry segments continued to lead our industry segments with each of them accounting for 27% of our monthly distribution. We did note a slight reduction (18.5%) in the allocation from our largest building supplies company.

February - Sales Tax Allocations by Year

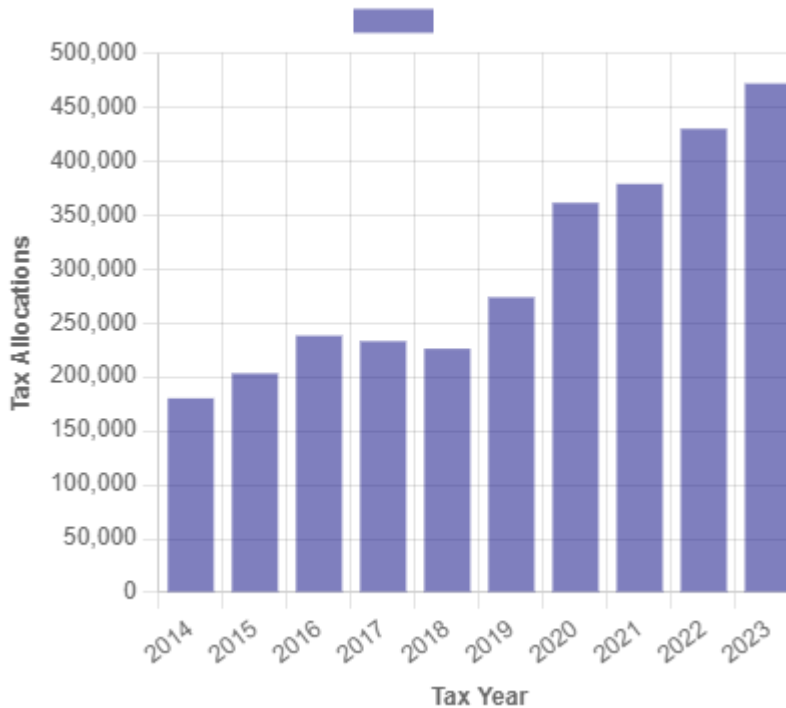


Chart Source: Municipal Advisory Council of Texas (mactexas.com)

Like us on Facebook at www.facebook.com/OakHillFireDept or visit us online at www.OakHillFire.org and support us on Amazon Smile at: <https://smile.amazon.com/ch/20-8425823>

SALES TAX SNAPSHOT

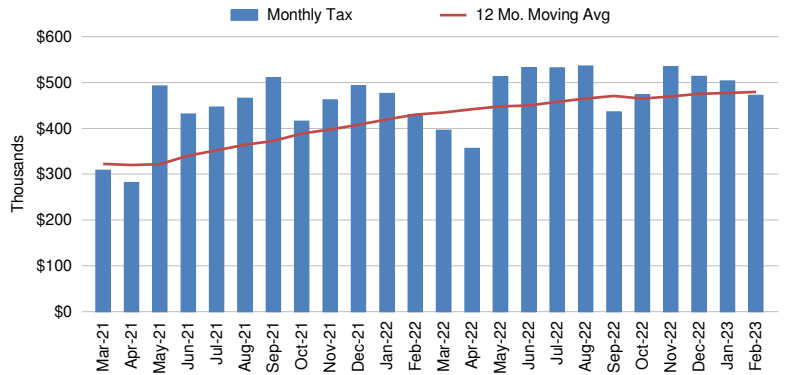
Travis Co Esd 3

Feb-23

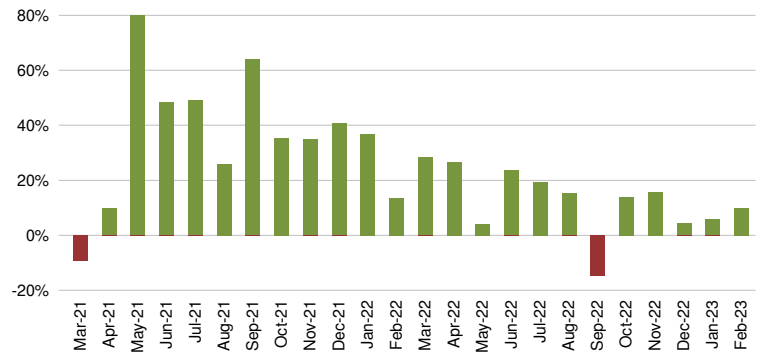
Sales Tax Net Payments

FY Mo.	FY2022	FY2023	YoY % Change
Oct	\$ 415,501	\$ 473,139	13.9%
Nov	\$ 462,365	\$ 534,450	15.6%
Dec	\$ 493,015	\$ 513,548	4.2%
Jan	\$ 475,924	\$ 503,201	5.7%
Feb	\$ 429,775	\$ 471,711	9.8%
Mar	\$ 395,443		
Apr	\$ 356,380		
May	\$ 512,476		
Jun	\$ 532,652		
Jul	\$ 532,030		
Aug	\$ 535,990		
Sep	\$ 435,732		
FYTD	\$ 2,276,581	\$ 2,496,049	9.6%
FY Total	\$ 5,577,284		

Sales Tax Net Payments Trend



Sales Tax Net Payments Change - YoY



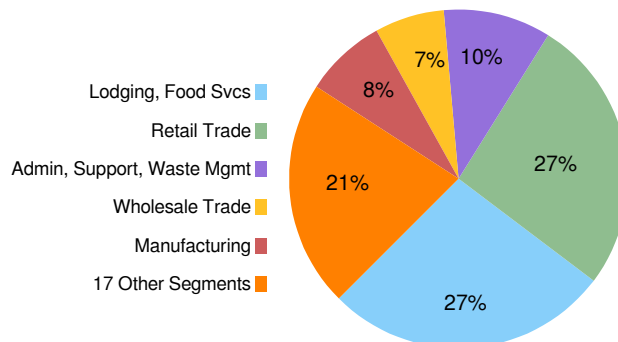
Top 10 Taxpayers

Rank	Company	FYTD Collections	% Total
1	OMNI BARTON CREEK, INC.		
2	MCCOY CORPORATION		
3	AMAZON.COM SERVICES INC (MARKETPLACE)		
4	AUSTIN READY-MIX, LLC		
5	AMAZON FULFILLMENT SERVICES INC		
6	FP LEGACY LANDSCAPING LLC		
7	BAREFOOT MOSQUITO AND PEST CONTROL INC		
8	SKY MARKETING CORPORATION		
9	TOP CHOICE LAWN CARE, LLC		
10	APPLE INC.		
Top 10 Companies		\$ 1,417,791	55.6%
4550 Other Large Companies		\$ 1,082,164	42.5%
Small Companies/Other		\$ 19,487	0.8%
Single Local Tax Rate (SLT)		\$ 28,311	1.1%
Total		\$ 2,547,752	100.0%

Industry Segment Collections Trend - YoY % Chg

SEGMENT	Sep	Oct	Nov	Dec	Jan	Feb
Lodging, Food Svcs	-47.3%	18.5%	29.1%	-9.7%	11.9%	14.0%
Retail Trade	13.0%	12.0%	6.3%	10.1%	-6.0%	-1.0%
Admin, Support, Waste Mgmt	-1.5%	11.4%	11.7%	0.7%	16.7%	19.7%
Manufacturing	-20.8%	-1.7%	3.1%	-3.4%	-38.2%	-0.7%
Wholesale Trade	34.1%	61.5%	3.5%	16.0%	6.5%	29.0%
All Others	15.0%	11.2%	20.2%	29.7%	32.8%	11.1%
Total Collections	-15.2%	14.6%	15.6%	3.9%	5.8%	9.8%

Sales Tax Collections by Industry Segment



Travis Co Esd 3
SALES TAX PAYMENT DETAIL

Feb-23

Fiscal Year: Oct-Sep

COLLECTIONS	Feb-22	Feb-23	Chg. \$ Chg. %	Prior FYTD	Current FYTD	Chg. \$ Chg. %
Current Period	424,609	469,705	45,096 10.6%	2,225,874	2,478,719	252,845 11.4%
Prior Period	6,083	3,759	(2,323) -38.2%	43,005	20,490	(22,514) -52.4%
Future Period	1,914	321	(1,593) -83.2%	14,953	14,174	(779) -5.2%
Audit	464	1,487	1,023 220.4%	11,879	4,490	(7,389) -62.2%
Unidentified	112	295	183 163.2%	1,367	1,569	202 14.8%
Single Local Tax Rate	4,411	5,118	707 16.0%	24,278	28,311	4,032 16.6%
TOTAL	437,593	480,686	43,093 9.8%	2,321,356	2,547,752	226,397 9.8%
Service Fee	(8,752)	(9,614)	(862) 9.8%	(46,427)	(50,955)	(4,528) 9.8%
Current Retained	(8,577)	(9,421)	(845) 9.8%	(45,499)	(49,936)	(4,437) 9.8%
Prior Retained	9,511	10,060	549 5.8%	47,151	49,188	2,037 4.3%
NET PAYMENT	429,775	471,711	41,936 9.8%	2,276,581	2,496,049	219,468 9.6%

Travis Co Esd 3
TOP 30 COMPANIES RANK and CHANGE SUMMARY
Feb-23

Fiscal Year: Oct-Sep

Rank*	Company	NAICS Key	Prior	Current	Change \$	Change %	Current Fiscal YTD % Total Collections
			Fiscal YTD Sales Tax Collections	Fiscal YTD Sales Tax Collections			
1	OMNI BARTON CREEK, INC.	22					
2	MCCOY CORPORATION	9					
3	AMAZON.COM SERVICES INC (MARKETPLACE)	9					
4	AUSTIN READY-MIX, LLC	5					
5	AMAZON FULFILLMENT SERVICES INC	8					
6	FP LEGACY LANDSCAPING LLC	25					
7	BAREFOOT MOSQUITO AND PEST CONTROL INC	18					
8	SKY MARKETING CORPORATION	8					
9	TOP CHOICE LAWN CARE, LLC	18					
10	APPLE INC.	5					
TOP 10 LARGE** COMPANIES			1,291,949	1,417,791	125,842	9.7%	55.6%
11	J MAASS INC	4					
12	GROVE LANDSCAPES LLC	18					
13	A. M. PETROLEUM, INC.	9					
14	CENTEX MATERIALS LLC	5					
15	CITY ELECTRIC SUPPLY COMPANY	17					
16	ASAP STONE AND LANDSCAPE SUPPLY LLC.	9					
17	COPPER ROCK NURSERY, LLC	9					
18	YARDDOC LLC	18					
19	NEW CINGULAR WIRELESS PCS, LLC	12					
20	WASTEWATER OPERATIONS LLC	4					
21	LANDWEST DESIGN GROUP, LTD.	18					
22	BLUE CHEM, INC.	18					
23	MOM'S CONVENIENCE STORE INC.	9					
24	CITY OF AUSTIN	24					
25	PRASLA ENTERPRISE, A TEXAS FOR PROFIT CORPORA	9					
26	EBAY INC.	25					
27	PEDERNALES ELECTRIC COOPERATIVE, INC.	3					
28	GAS PUMPERS, LTD.	22					
29	TEXAS DISPOSAL SYSTEMS, INC.	18					
30	SIGNS WEST, INC.	5					
TOP 30 LARGE COMPANIES			1,640,408	1,751,846	111,438	6.8%	68.8%
TOP 100 LARGE COMPANIES			1,983,723	2,161,166	177,443	8.9%	84.8%
4,459 OTHER LARGE COMPANIES			289,750	338,789	49,039	16.9%	13.3%
SMALL COMPANIES & OTHER			23,605	19,487	(4,118)	-17.4%	0.8%
SINGLE LOCAL TAX RATE COLLECTIONS (SLT)			24,278	28,311	4,032	16.6%	1.1%
TOTAL COLLECTIONS			2,321,356	2,547,752	226,397	9.8%	100.0%
STATE COMPTRROLLER FEES			44,775	51,703	6,928	15.5%	2.0%
NET PAYMENTS			2,276,581	2,496,049	219,468	9.6%	98.0%

* Ranked by Total of Last Fiscal Year + Current Fiscal YTD

** Businesses whose detailed sales tax data is available

Travis Co Esd 3
INDUSTRY SEGMENT RANK & CHANGE

Feb-23

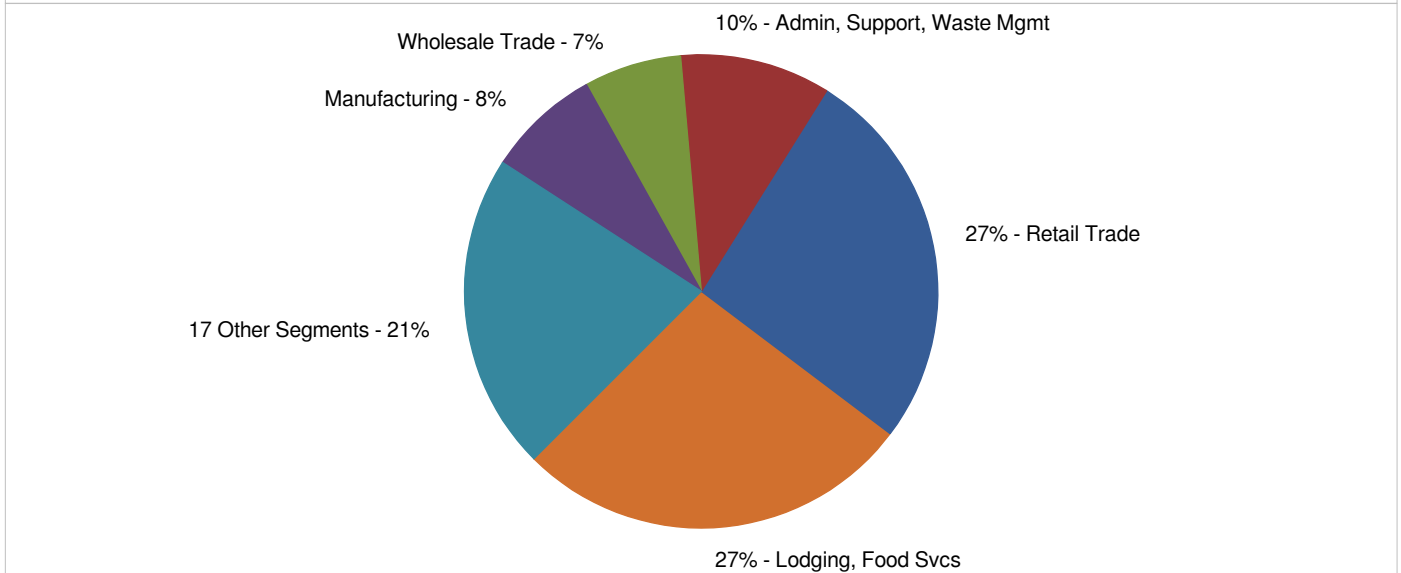
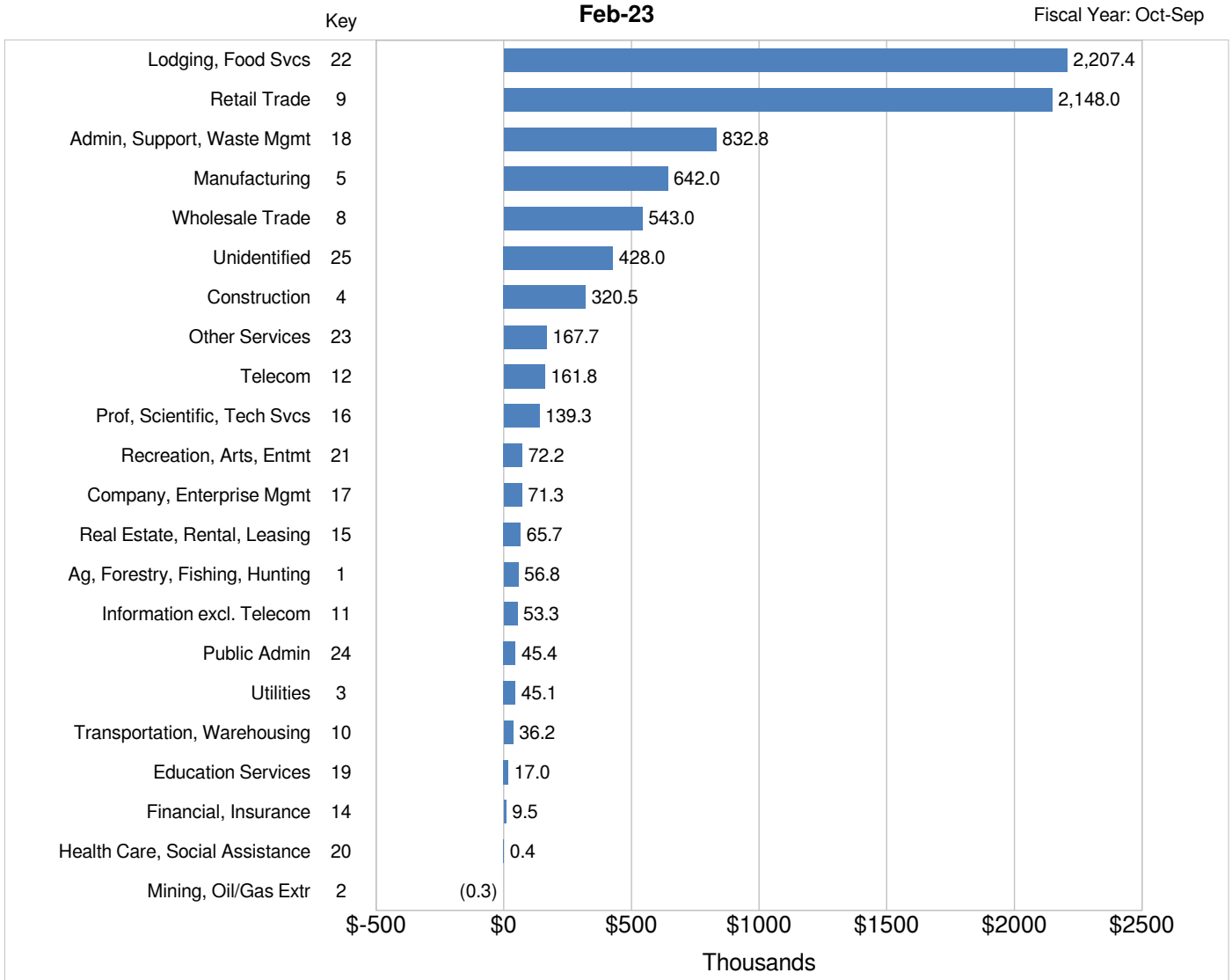
Fiscal Year: Oct-Sep

INDUSTRY SEGMENT*	% Total Current YTD Collections	Prior Fiscal YTD Sales Tax Collections	Current Fiscal YTD Sales Tax Collections	Change	
				\$	%
Lodging, Food Svcs	27.8%	625,441	694,642	69,201	11.1%
Retail Trade	25.5%	615,371	638,175	22,804	3.7%
Admin, Support, Waste Mgmt	10.3%	230,955	258,157	27,201	11.8%
Manufacturing	7.0%	192,084	174,066	(18,018)	-9.4%
Wholesale Trade	6.9%	144,867	173,290	28,424	19.6%
Top 5	77.5%	1,808,718	1,938,330	129,612	7.2%
Unidentified	5.0%	118,571	125,635	7,064	6.0%
Construction	4.9%	78,056	121,898	43,842	56.2%
Other Services	2.2%	47,582	53,842	6,260	13.2%
Telecom	2.0%	48,713	50,336	1,623	3.3%
Prof, Scientific, Tech Svcs	1.3%	49,997	32,036	(17,960)	-35.9%
Information excl. Telecom	1.0%	20,941	25,614	4,673	22.3%
Recreation, Arts, Entmt	1.0%	22,497	24,414	1,917	8.5%
Company, Enterprise Mgmt	0.7%	16,917	18,088	1,170	6.9%
Real Estate, Rental, Leasing	1.5%	7,832	37,092	29,260	373.6%
Ag, Forestry, Fishing, Hunting	0.6%	12,940	14,186	1,246	9.6%
Public Admin	0.6%	12,636	14,624	1,988	15.7%
Utilities	0.7%	13,286	16,678	3,392	25.5%
Transportation, Warehousing	0.8%	7,258	19,127	11,869	163.5%
Education Services	0.3%	4,235	6,656	2,421	57.2%
Financial, Insurance	0.1%	3,024	1,951	(1,073)	-35.5%
Health Care, Social Assistance	0.0%	90	146	55	61.4%
Mining, Oil/Gas Extr	-0.0%	179	(698)	(877)	-489.3%
All Other	22.5%	464,754	561,624	96,870	20.8%
TOTAL COLLECTIONS	100.0%	2,273,472	2,499,955	226,482	10.0%

INDUSTRY SEGMENT	% Change from same month Prior Year					
	Sep	Oct	Nov	Dec	Jan	Feb
Lodging, Food Svcs	-47.3%	18.5%	29.1%	-9.7%	11.9%	14.0%
Retail Trade	13.0%	12.0%	6.3%	10.1%	-6.0%	-1.0%
Admin, Support, Waste Mgmt	-1.5%	11.4%	11.7%	0.7%	16.7%	19.7%
Manufacturing	-20.8%	-1.7%	3.1%	-3.4%	-38.2%	-0.7%
Wholesale Trade	34.1%	61.5%	3.5%	16.0%	6.5%	29.0%
All Others	15.0%	11.2%	20.2%	29.7%	32.8%	11.1%
TOTAL COLLECTIONS	-14.9%	14.3%	15.7%	5.0%	6.1%	9.5%

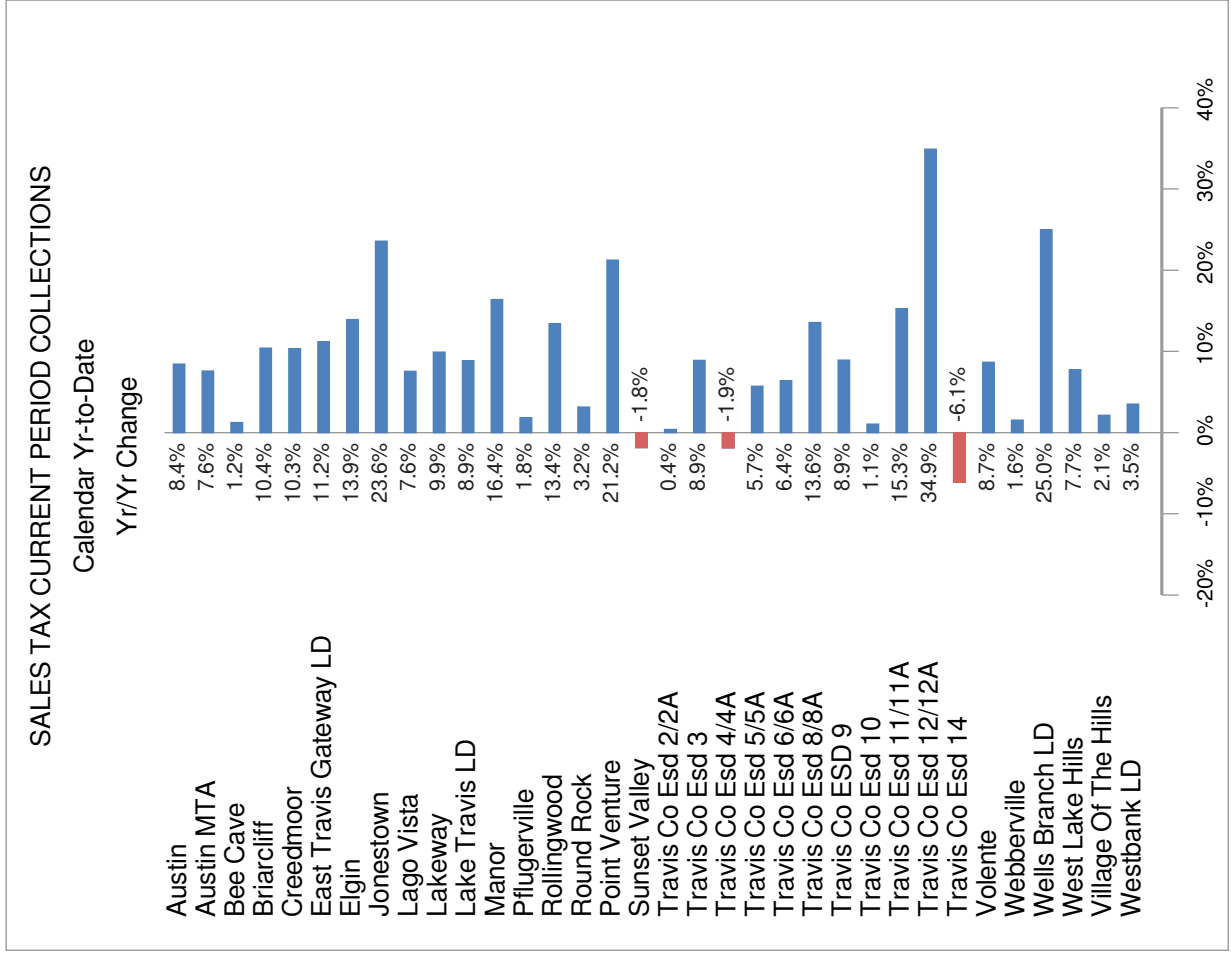
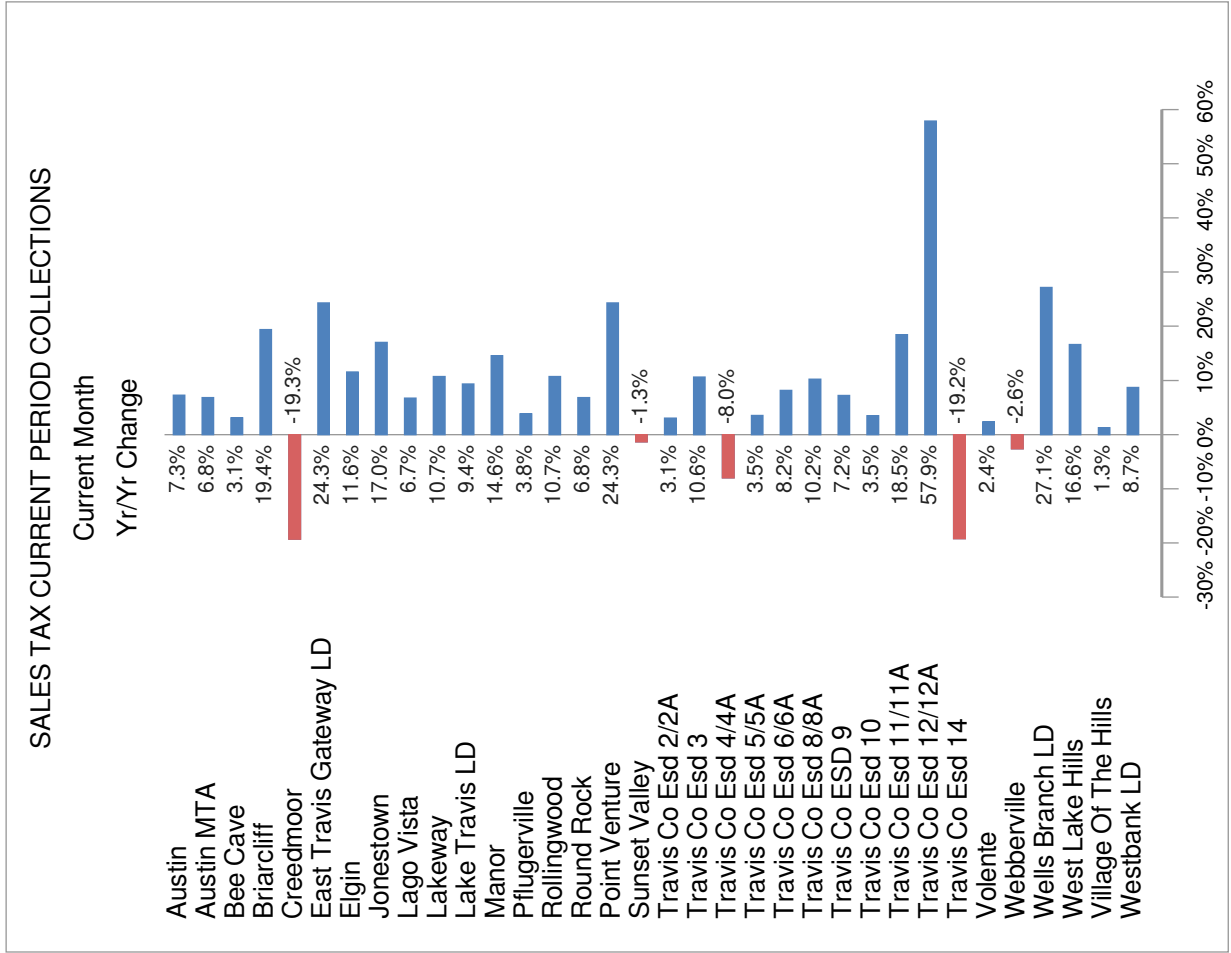
* Ranked by Current + Prior YTD Collections

INDUSTRY SEGMENT SALES TAX RANK & DISTRIBUTION
(Prior Fiscal Year + Current Fiscal Year-to-Date)



SALES TAX TREND TRAVIS COUNTY

Feb-23



NAICS KEY

Code	Industry Segment
1	Ag, Forestry, Fishing, Hunting
2	Mining, Oil/Gas Extr
3	Utilities
4	Construction
5	Manufacturing
6	Included in Key No. 5
7	Included in Key No. 5
8	Wholesale Trade
9	Retail Trade
10	Transportation, Warehousing
11	Information excl. Telecom
12	Telecom
13	Included in Key No. 11
14	Financial, Insurance
15	Real Estate, Rental, Leasing
16	Prof, Scientific, Tech Svcs
17	Company, Enterprise Mgmt
18	Admin, Support, Waste Mgmt
19	Education Services
20	Health Care, Social Assistance
21	Recreation, Arts, Entmt
22	Lodging, Food Svcs
23	Other Services
24	Public Admin
25	Unidentified

OAK Hill Fire Department
Travis County Emergency Services District #3

Station 301
Circle Drive
9211 Circle Drive
Austin, Texas 78736
512-288-5576
Fax 512-288-5903



Station 302
Barton Creek
4111 Barton Creek
Austin, Texas 78735
Admin 512-288-5534
Fax 512-288-5844

January 2023 Chief's Report

Significant Events

January 21 (A) – Vehicle Fire – 7708 Thomas Springs Rd

Called out for trash fire. We arrived on scene to find a junker car on fire with owner filming a video. Owner stated they started the fire with thermite as an "experiment." Brush 301 extinguished fire and Engine 301 assisted with overhaul. BT301 and E301 cleared, back in service.

Aid Responses

Austin
 Travis County ESD #1
 Pflugerville – TCESD #2
 Manchaca – TCESD #5
 Lake Travis FR – TCESD #6
 Pedernales – TCESD #8
 Westlake – TCESD #9
 CE-Bar – TCESD #10
 Manor – TCESD #12
 North Hays County
Total

January	
Received	Given To
22	15
0	0
0	0
0	0
1	0
0	0
3	1
0	0
0	0
0	0
26	16

2023	
Received	Given To
22	15
0	0
0	0
0	0
1	0
0	0
3	1
0	0
0	0
0	0
26	16

Operations & Training

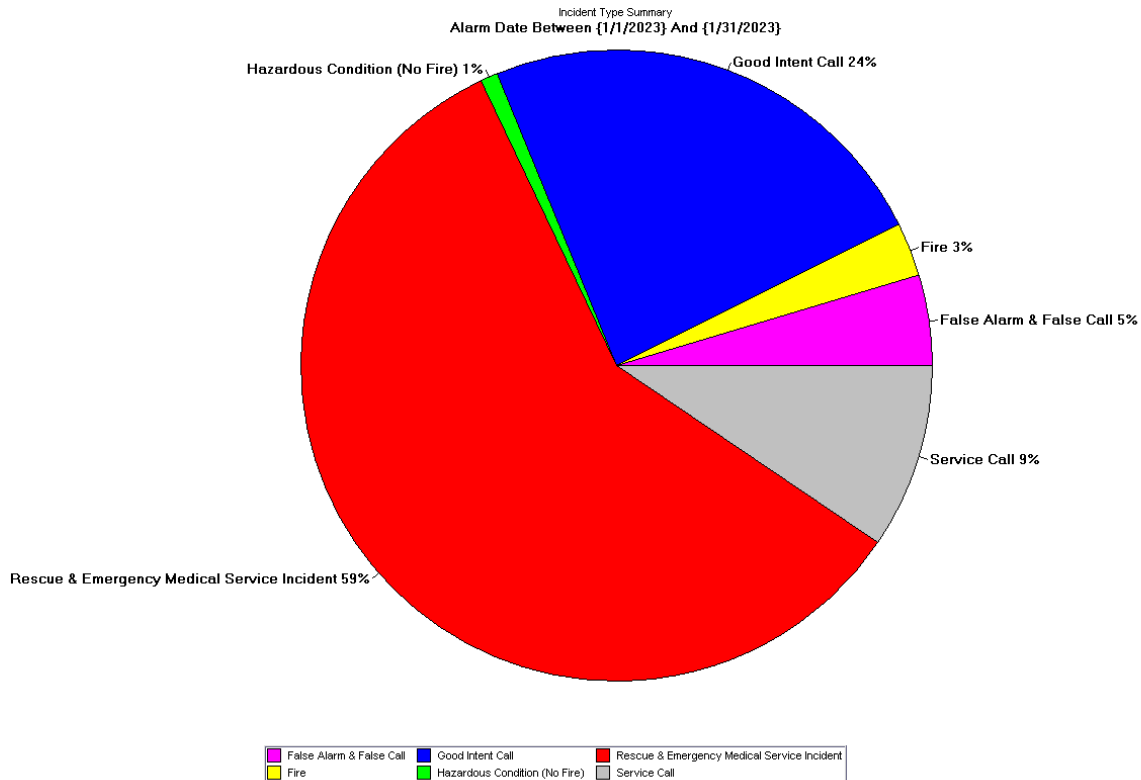
Unscheduled OT hours
 Sick and Vacation hours taken
 Part Time hours
 Injuries
 Injuries lost time hours
 Physical Activity
 Volunteer Hours Contributed
 Training: Contact Classes Delivered
 Training: Contact Hours Delivered
 Staff Turnover

January	2023
318	318
814	814
0	0
0	0
240	240
109	109
43	43
214	214
554	554
0	0

Special Projects Status

- We met with two firms to conduct the Highway 290 corridor land use and future population research project. We received one written proposal for \$63,469.44. We are awaiting the proposal from the other firm with hopes to have something submitted prior to the Board meeting Monday night.
- The job description for the part-time Administrative Assistant position is finalized and has been sent out on our social media platforms and to some of the organized property owners' associations.
- We are currently tracking over 190 bills filed in the state legislature so far. There have been many bills filed that seek to limit annual appraisal growth on residential as well as commercial properties. One bill was filed on February 16 that seeks to remove the de minimis rate calculation for the 2025 fiscal year (starting October 2024). Bills can be filed through March 10 for consideration during the regular session.

Our average response time this month was 6:21 for all emergency incidents.
Our 90th percentile response time this month was 9:01 for all emergency incidents.
Our 50th percentile (median) response time this month was 5:41 for all emergency incidents.





Proposed Scope of Services



Proposed Scope of Services

MRA confirms the purpose of the study as to review current and planned locations, facilities, and deployment of resources in order to provide long-term recommendations for station locations and infrastructure, taking into consideration future planned area growth; in order to maximize efficient use of resources to cover the District's response needs

To support the above problem statement, MRA recommends the execution of the following tasks within its scope of service:

- Relevant and Applicable Data Identification and Collection
- Evaluate current and future district needs as it pertains to stations and personnel/apparatus deployment required to meet applicable standards of cover; Incorporate historical and projected operational data.
- Conduct an operational efficiency evaluation and analysis of the existing operational utilization and deployment / impact of additional resources.
- Provide recommendation(s) of additional resource deployment in existing or proposed stations and areas to better meet demand and improve response times in the updated operational environments.
- Delivery of findings via interactive map visualization using ArcGIS StoryMaps or equivalent.

